



May 17, 1965

To Members of the Faculty:

I am pleased to announce the appointment of Dr. Paul E. Gray as Associate Dean of Student Affairs, effective July 1, 1965. Dr. Gray will continue next year as Chairman of the Freshman Advisory Council, a post he has held this academic year. In his new dual role he will work closely with Professor Valley, the heads of freshman subjects, and several standing committees of the faculty to implement our new freshman program and to provide individual counseling for freshmen. As Associate Professor of Electrical Engineering, Dr. Gray will also carry teaching and research responsibilities in the Electrical Engineering Department.

Dean Robert J. Holden, who has carried primary responsibility within the dean's office for the freshmen for the past several years will take an increasing interest in the campus environmental development and for the development of student activities. As Executive Secretary of the Freshman Advisory Council since 1960, Dean Holden has helped to bring increasing services to the first-year class including counseling, orientation programs, registration procedures and course selection seminars.

Dean Holden joined the M.I.T. staff as General Secretary of the Technology Community Association in 1953, was appointed Associate Dean with responsibility for student activities in 1965, was responsible for the first program development of Kresge Auditorium from 1955 to 1960, and has since served continuously as chairman of the Student Center Committee. Since 1956, he has administered the program of the M.I.T. Chapel.

Dr. Gray received the S.B. degree from M.I.T. in 1954, the S.M. in 1955, and the Sc.D. in 1960, and from 1955 to 1957 served in the U.S. Army. In 1961, he was named a Ford Postdoctoral Fellow at M.I.T.

In the Department of Electrical Engineering, he became an Instructor in 1957, was appointed Assistant Professor in 1960 and was promoted to Associate Professor in 1964. He had served as a freshman advisor for five years before he became Chairman of the Advisory Council in 1964.

Dr. Gray, who specializes in transistor theory, is author of the book, The Dynamic Behavior of Thermoelectric Devices; he has contributed to four books of a series on transistor electronics by the Semiconductor Electronics Education Committee; and he has written a number of papers for professional journals and symposia.

Dr. Gray is a member of the Institute of Electrical and Electronics Engineers, Eta Kappa Nu, Tau Beta Pi, and Sigma Xi, and is national vice president for scholarship of Phi Sigma Kappa fraternity. He is a registered professional engineer in Massachusetts.

KENNETH R. WADLEIGH  
Dean of Student Affairs

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APPT.